

kuraray

Possible starts here

Kuraray Report

2024

For Fiscal 2023, Ended December 31, 2023

**For people and the planet—
to achieve what no one else can.**



About the Publication of Kuraray Report 2024

Seeking to Further Dialogue and Deepen Trust with Stakeholders

Since 2018, the Kuraray Group has issued the Kuraray Report so that all stakeholders, including shareholders and investors, can gain a deeper understanding of our efforts toward value creation over the medium to long term.

We are currently implementing the Medium-Term Management Plan “PASSION 2026,” extending from 2022 until 2026, which marks our 100th anniversary. Kuraray Report 2024 reports on the progress, results, and issues of the three challenges set out in “PASSION 2026” and explains how we are working to fulfill our social responsibilities through business.

We will continue to pursue constructive dialogue with all of our stakeholders, using the Kuraray Report as one of our engagement tools. We look forward to hearing feedback from readers of this report.

Editorial Policy

The Kuraray Report compiles financial and ESG-related non-financial information regarding the Kuraray Group's efforts to create sustainable value.

In compiling the report, we referred to the International Integrated Reporting Framework of the IFRS Foundation and the Guidance for Collaborative Value Creation from the Japanese Ministry of Economy, Trade and Industry. The report also uses the Global Reporting Initiative (GRI) Standards as a reference. A comparison between them is shown on our website.

GRI Standards Content Index

- * All financial data is on a consolidated basis.
- * Financial data (results) expressed in billions of yen are rounded to the nearest hundred million yen.
- * Forecasts and outlooks are based on assumptions and suppositions regarding the future operating environment and economic conditions at the time of publication, which may differ from actual results.

Reporting Period






January 1 to December 31, 2023

- * Some information from after January 2024 is included.
- * Please note that the “2024” in the title refers to the year this report was published.

Scope of the Report

Kuraray Co., Ltd. and the Kuraray Group companies

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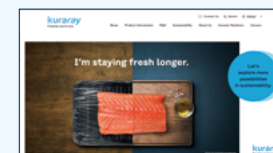
Approach to Disclosure

Kuraray Report (integrated report)



Puts priority on key financial and non-financial information related to the Kuraray Group's sustainable value creation. Please see the website for a wider range of more comprehensive information and detailed data.

Website



Offers general information about the Kuraray Group, including corporate information, products and services, R&D, IR activities and finance, sustainability, recruitment information, and news releases.

Investor Relations

Offers information on management policy, the Medium-Term Management Plan, various briefing materials, and performance-related data.

Sustainability Website

Offers information on material issues, our Sustainability Medium-Term Plan, and sustainability-related data.

Corporate Reporting

Announcement of Financial Results

 Management Briefings

Kuraray Report (financial section)

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Corporate Governance Report

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“For People and the Planet”

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Key Points of Kuraray Report 2024

Point 1

Spells out our vision for the next generation, guided by the challenges we face

 P.07, P.16, P.17


Point 2

Clarifies the relationship between efforts to create value and strengthen capital grounded in Our Mission

 P.20, P.21, P.26

Point 3

Asserts the certainty of achieving our goals for fiscal 2026 through ROIC management

 P.24, P.48

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