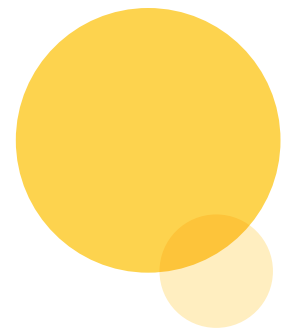


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Kuraray Report 2023

For Fiscal 2022, Ended December 31, 2022



**For people and the planet—
to achieve what no one else can.**



About the Publication of Kuraray Report 2023

Since 2018, the Kuraray Group has issued the Kuraray Report so that all stakeholders, including shareholders and investors, can gain a deeper understanding of the Group's efforts toward value creation over the medium to long term.

The Report covers our Medium-Term Management Plan, "PASSION 2026," which runs from 2022 to 2026, the year marking our 100th anniversary, as well as efforts to fulfill our social responsibilities and contribute to society through business.

In compiling Kuraray Report 2023, we referred to the International Integrated Reporting Framework of the IFRS Foundation, the Guidance for Collaborative Value Creation from the Japanese Ministry of Economy, Trade and Industry, and other sources, creating a summary of our approaches across the Group.

We will continue to pursue constructive dialogue with all of our stakeholders, using the Kuraray Report as one of our engagement tools. At the same time, we will move forward in building corporate value as a Specialty Chemical Company contributing to customers, society, and the planet while growing sustainably.

How to use navigation buttons:

≡ To table of Contents

< To previous page

> To next page

⌕ Link in PDF

🖥️ Link to website

Editorial Policy

The Kuraray Report compiles ESG-related financial and non-financial information with regard to the Kuraray Group's efforts to create sustainable value.

The Kuraray Report 2023 uses the Global Reporting Initiative (GRI) Standards as a reference. A comparison between them is shown on our website.

(🔗 <https://www.kuraray.com/csr/report2023/guidelines>)

For more information about our products, businesses, or other information, please visit the website. The year in the title of the report is the year of issue.

- * All Kuraray financial data contained in this report is on a consolidated basis.
- * Financial data (results) of Kuraray expressed in this report in billions of yen are rounded to the nearest hundred million yen.
- * Forecasts and outlooks in this Report are based on assumptions and suppositions regarding the future operating environment and economic conditions at the time of publication, which may differ from actual results.

Reporting Period

January 1 to December 31, 2022

- * Some information from after January 2023 is included.

Scope of the Report

Kuraray Co., Ltd. and the Kuraray Group companies

Information Disclosure System

◆ Website



General Corporate Information

🔗 <https://www.kuraray.com>

Financial information Non-financial information

Offers general information about the Kuraray Group, including corporate information, products and services, R&D, IR activities and finance, sustainability, recruitment information, and news releases.



Investor Relations

🔗 <https://www.kuraray.com/ir>

Financial information

Offers a range of information, including about the Kuraray Group's management policy and the Medium-Term Management Plan, various briefing materials, and performance-related data.



Sustainability

🔗 <https://www.kuraray.com/csr>

Non-financial information

Offers information on the material issues of the Kuraray Group, our Sustainability Medium-Term Plan, and sustainability-related data.



◆ Kuraray Report (Integrated Report)

🔗 https://www.kuraray.com/csr/report_backnumber



Financial information Non-financial information

Puts priority on key financial and non-financial information related to the Kuraray Group's creation of sustainable value. Please see the website for a wider range of more comprehensive information and detailed data.



Contents

At a Glance03

Introduction

Giving an overview of the Kuraray Group's DNA, our history of addressing social issues and advancing economic development, and the target fields we are focusing on going forward

Corporate Statements, Corporate Tagline05

The DNA of the Kuraray Group and Its Strengths Gained through the Years06

A Long History of Addressing Social Issues07

Five Macrotrends and Target Fields09

Global Portfolio10

Value Creation of the Kuraray Group

Working to co-create value with society based on the six capitals that make up the foundation of the Kuraray Group's businesses

Top Statement11

Value Creation Process17

Working to Strengthen Capital18

Toward Co-Creating Value with Society ①

Roadmap for the Vision19

Toward Co-Creating Value with Society ②

Building a More Sophisticated Business Portfolio21

Toward Co-Creating Value with Society ③

Visualizing and Quantifying Social and Environmental Value23

Three Challenges

Introducing the three challenges to be addressed during Medium-Term Management Plan "PASSION 2026."

① Sustainability as an Opportunity25

Embracing sustainability as an opportunity for business creation, and undertaking measures guided by a "3P" model: Planet, Product, People

Planet26

Product28

People30

② Innovations Starting from Networking33

Implementing initiatives to create innovation through collaboration within the Group and beyond

③ Transformation of People and Organization37

Transforming organizations and processes through the use of digital technology

Employee Roundtable

Creating New Value through Three Challenges40

Business and Growth Strategies

Executing strategies specific to each segment and sustainable growth strategies for co-creating value with society

Strategies by Segment

Vinyl Acetate43

Isoprene45

Functional Materials47

Fibers and Textiles49

Trading50

Toward Achieving Sustainable Growth

Message from the Officer in Charge of Finance51

Financial and Non-Financial Highlights53

Management Foundation

Establishing a governance framework ensuring fair corporate decision-making and supporting business activities

Corporate Governance55

Executives60

Risk Management and Compliance63

Message from an Outside Director65

Corporate Data

Corporate Overview, Stock Information, Inclusion in ESG Indexes66