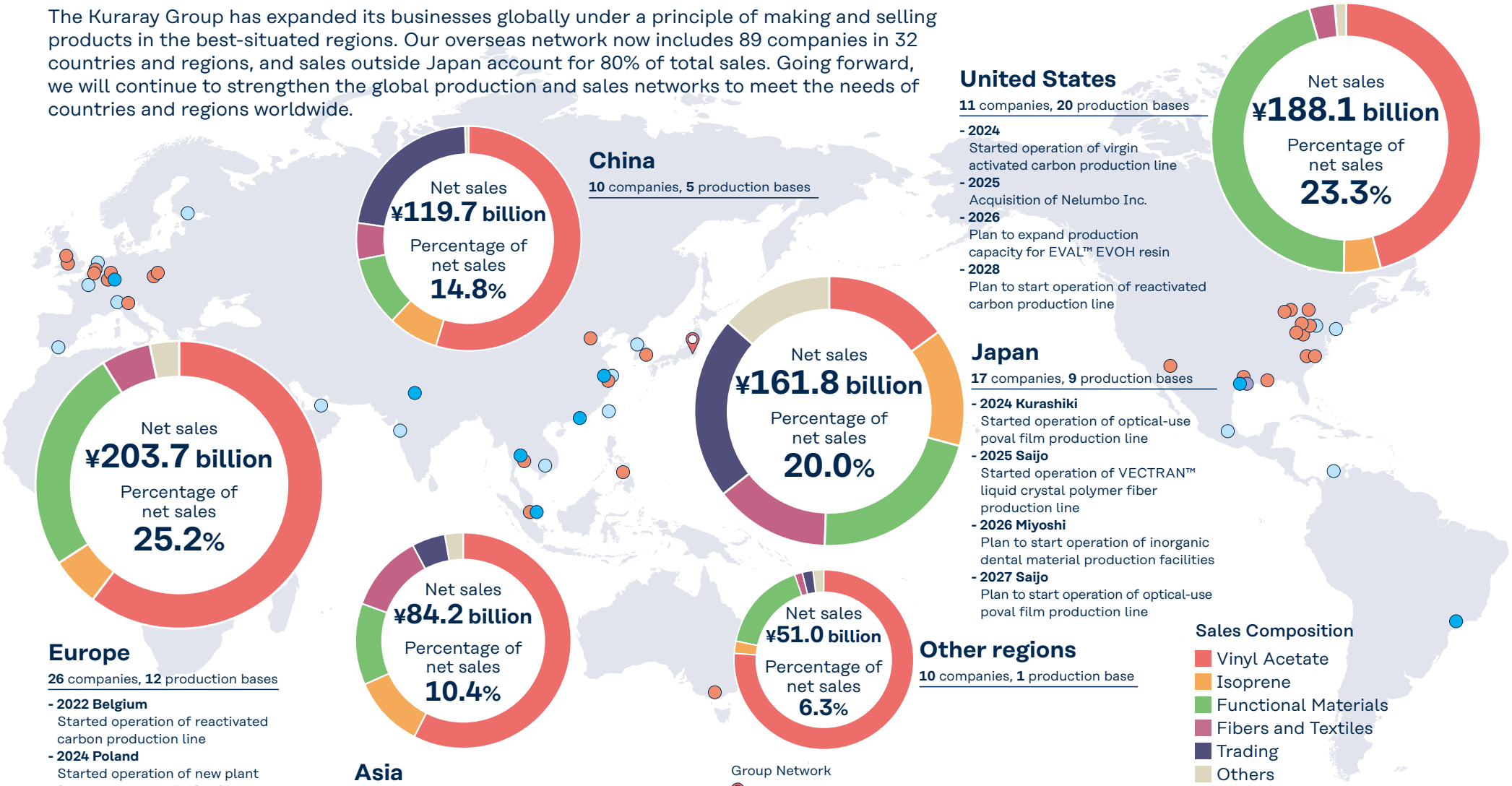
Global Portfolio

Main Group Locations

The Kuraray Group has expanded its businesses globally under a principle of making and selling products in the best-situated regions. Our overseas network now includes 89 companies in 32 countries and regions, and sales outside Japan account for 80% of total sales. Going forward, we will continue to strengthen the global production and sales networks to meet the needs of countries and regions worldwide.



United States

11 companies, **20** production bases

- **2024**
  Started operation of virgin activated carbon production line
- **2025**
  Acquisition of Nelumbo Inc.
- **2026**
  Plan to expand production capacity for EVAL™ EVOH resin
- **2028**
  Plan to start operation of reactivated carbon production line

China

10 companies, **5** production bases

Japan

17 companies, **9** production bases

- **2024 Kurashiki**
  Started operation of optical-use poval film production line
- **2025 Saijo**
  Started operation of VECTRAN™ liquid crystal polymer fiber production line
- **2026 Miyoshi**
  Plan to start operation of inorganic dental material production facilities
- **2027 Saijo**
  Plan to start operation of optical-use poval film production line

Europe

26 companies, **12** production bases

- **2022 Belgium**
  Started operation of reactivated carbon production line
- **2024 Poland**
  Started operation of new plant for water-soluble PVOH film
- **2024 Belgium**
  Expanded production capacity for EVAL™ EVOH resin

Asia

15 companies, **5** production bases

- **2023 Thailand**
  Started operation of new plant for isoprene business
- **2025 Singapore**
  Established the Kuraray Asia Pacific Technical Center
- **2027 Singapore**
  Plan to start operation of new plant for EVAL™ EVOH resin

Other regions

10 companies, **1** production base

Sales Composition

- Vinyl Acetate
- Isoprene
- Functional Materials
- Fibers and Textiles
- Trading
- Others

Group Network

Head Office | 9 Production bases | 2 Laboratories

Regional sales locations · Plants · Laboratories · Other sales locations

Notes: 1. Sales by region for fiscal 2025 are classified by country or region based on customer location.
2. Others indicates business segments not included in the reportable segments, including the engineering business.
3. Timelines for each region include trends in recent capital investment and M&A. (As of April 2026)