Executives (As of March 27, 2025)

President and

Representative Directors



Hitoshi Kawahara

Representative Director

- Vinyl Acetate Company Jan. 2016 Vice President, Vinyl Acetate Film Company
- Mar. 2016 Executive Officer
- Jan. 2018 President, Vinyl Acetate Resin Company Mar. 2018 Managing Executive Officer
- Mar. 2019 Director and Managing Executive Officer
- Jan. 2021 President and Representative Director (Current position)



Keiji Taga Representative Director and Senior Managing Executive Officer



- Apr. 1984 Joined Kuraray Co., Ltd. Apr. 2014 General Manager, Medical Division, Functional Materials Company
- Mar. 2017 Executive Officer Jan. 2018 Officer Responsible for Corporate Management
- Planning Office; Officer Responsible for CSR Division Mar. 2018 Managing Executive Officer
- Apr. 2018 General Manager, Corporate Management
- Planning Office Mar. 2019 Director and Managing Executive Officer
- Jan. 2020 Officer Responsible for Administrative Unit Jan. 2022 Officer Responsible for Corporate Sustainability Division (Current position); Officer Responsible for Global Digital Transformation Office; Officer
- Responsible for Accounting and Finance Division Jan. 2023 Officer Responsible for DX-IT Division Jan. 2024 Representative Director and Senior Managing
- Executive Officer (Current position) Jan. 2025 Officer Responsible for General Affairs and HR Division (Current position), Officer Responsible for
- Purchasing and Logistics Division (Current position)



Apr. 1980 Joined Kuraray Co., Ltd. Apr. 2010 General Manager, Methacrylate Division, Chemicals Company Jun. 2012 Executive Officer Apr. 2013 Vice President, Functional Materials Company

- Jun. 2013 Managing Executive Officer
- Apr. 2014 Officer Responsible for Corporate Management Planning Division; Officer Responsible for CSR Division
- Jun. 2014 Director and Managing Executive Officer
- Jan. 2015 President and Representative Director
- Jan. 2021 Chairman and Director (Current position)
- Apr. 2021 Chairperson, Saijo Central Hospital (Current position) Jun. 2024 Outside Director, Hitachi Construction Machinery Co., Ltd. (Current position)



Board of Directors attendance rate (January-December 2024)









Jun. 1996 Plant Manager, Mowiol Plant, Hoechst AG Dec. 2001 Joined Kuraray Specialities Europe GmbH Jan. 2009 Executive Officer, Kuraray Co., Ltd.; President, Kuraray Europe GmbH (Current position) Apr. 2013 General Manager, PVB Division, Vinyl Acetate Company Mar. 2018 Managing Executive Officer Mar. 2020 Director and Managing Executive Officer (Current position)

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Outside Independent

Keiko Murata

- Aug. 2006 Director for International Affairs. Secretariat of the Science Council of Japan, Cabinet Office Jul. 2008 Professor, Graduate School of Social Sciences. May 2015 Advisor to the President, Tokyo Metropolitan University
- Jul. 2017 Trustee, Nippon Life Insurance Company (Current position) Apr. 2018 Professor, Graduate School of Management. Tokyo Metropolitan University

Mar. 2020 Director, Kuraray Co., Ltd. (Current position) Apr. 2022 Professor Emeritus, Tokyo Metropolitan University (Current position): Professor, Graduate School of Economics, Rissho University (Current position)

Tokyo Metropolitan University

Director and Managing Executive Officer



Apr. 1984 Joined Kurarav Co., Ltd. Apr. 2014 General Manager, Genestar Division, Isoprene Company

- Mar. 2016 Executive Officer
- Jan. 2019 Vice President, Functional Materials Company:
- General Manager, Carbon Materials Division
- Mar. 2019 Managing Executive Officer Jan. 2020 President. Functional Materials Company
- (Current position) Mar. 2020 Director and Managing Executive Officer
- (Current position)



Tomoyuki Watanabe Director and Managing Executive Officer



Apr. 1988 Joined Kurarav Co., Ltd. Jan. 2015 General Manager, Poyal Resin Division; General Manager,

- International Business Planning Division. Vinyl Acetate Resin Company
- Jan. 2016 Vice President, Vinyl Acetate Resin Company Mar. 2018 Executive Officer
- Jan. 2021 President, Vinvl Acetate Resin Company (Current position)
- Jan. 2023 Officer Responsible for Electronics Materials Promotion Division (Current position)
- Mar. 2023 Managing Executive Officer Jan. 2024 President, Vinyl Acetate Film Company
- (Current position) Mar. 2024 Director and Managing Executive Officer (Current position)



(Current position)

Mar. 2024 Managing Executive Officer

(Current position)

Mar. 2019 Executive Officer

Functional Materials Company

Mar. 2025 Director and Managing Executive Officer

Jan. 2024 President, Isoprene Company (Current position)

Jan. 2019 General Manager, Genestar Division, Isoprene Company

Yoji Ikemori Director and Managing Executive Officer







100% Apr. 1986 Joined Economic Planning Agency of Japan (EPA) Aug. 2005 Director for Overseas Economies, Directorate General for Economic Research, Cabinet Office

Board of Directors

Chairman and Director

The reasons for the election of Directors and Corporate Auditors are disclosed in the

reference documents for the general meeting of shareholders at the time of election:

Executives

Board of Directors



Satoshi Tanaka Outside Director (Independent Director)

100%

Outside Independent



Apr. 1981 Joined Mitsui & Co. Apr. 2007 General Manager. Corporate Planning & Strategy Division. Mitsui & Co., Ltd. Apr. 2011 Managing Officer, Mitsui & Co., Ltd.

Apr. 2013 Executive Managing Officer, Mitsui & Co., Ltd.

Apr. 2015 Senior Executive Managing Officer, COO of Asia Pacific Business Unit, Mitsui & Co., Ltd. Apr. 2017 Executive Vice President and CAO^{*1}; CIO^{*2}; CPO^{*3}.

- Mitsui & Co., Ltd. Jun. 2017 Representative Director, Executive Vice President,
- Mitsui & Co., Ltd.

Apr. 2019 Director, Mitsui & Co., Ltd.

Jun. 2019 Counselor, Mitsui & Co., Ltd.

- Mar. 2020 Director, Kuraray Co., Ltd. (Current position)
- Apr. 2020 Outside Director, Sekisui House, Ltd. Jan. 2021 Independent Director, IHH Healthcare Berhad

(Current position)

- Apr. 2021 Representative Director, Executive Vice President & Executive Officer, Sekisui House, Ltd. (Current position)
- *1 Chief Administrative Officer
- *2 Chief Information Officer
- *3 Chief Privacy Officer



Apr. 1983 Joined Ajinomoto Co., Inc.

Apr. 2010 Plant Manager, Tochigi Plant,

(Current position)

Apr. 2007 Visiting Professor, Musashino University

C'BON COSMETICS Co., Ltd.

C'BON COSMETICS Co., Ltd.

C'BON COSMETICS Co., Ltd.

C'BON COSMETICS Co., Ltd.

Jun. 2021 Outside Director, Showa Sangyo Co., Ltd.

Jun. 2019 Representative Director and Vice President.

Mar. 2024 Director, Kuraray Co., Ltd. (Current position)

Jun. 2011 Executive Officer in charge of Production Dept.

Jun. 2017 Managing Board Director and Executive Officer.

Executive Officer, C'BON COSMETICS Co., Ltd.

Mar. 2022 Outside Director, Earth Corporation (Current position)

Jun. 2012 Board Director in charge of Production Dept,

Jan. 2010 Joined C'BON COSMETICS Co., Ltd.

Naoko Mikami Outside Director (Independent Director)

Outside Independent 100%



Apr. 1983 Joined Kirin Brewery Co., Ltd. (the present Kirin Holdings Company, Limited) Sep. 2002 General Manager, Pharmaceutical Research Laboratory, Pharmaceutical Division, Kirin Brewery Co., Ltd. Mar. 2004 General Manager, Planning Division.

Pharmaceuticals Division, Kirin Brewery Co., Ltd. Jul. 2007 Director, Executive Officer, and

Head of Research Division, Kirin Pharma Co., Ltd. Oct. 2008 Executive Officer, Head of Research Division, Kvowa

- Hakko Kirin Co., Ltd. (the present Kyowa Kirin Co., Ltd.) Apr. 2010 Executive Officer, Director of Corporate Strategy & Planning Department, Kyowa Hakko Kirin Co., Ltd.
- Mar. 2012 Managing Executive Officer, Director of Overseas Business Department, Kvowa Hakko Kirin Co., Ltd.
- Mar. 2014 Director of the Board, Managing Executive Officer, Director of Overseas Business Department, Kyowa
- Hakko Kirin Co., Ltd. Mar. 2018 Director of the Board, Senior Managing Executive Officer Supervising Overseas Business,
- Kvowa Hakko Kirin Co., Ltd. Mar. 2021 Director of the Board, Executive Vice President
- Supervising Overseas Business, Kyowa Kirin Co., Ltd. Jun. 2023 Outside Corporate Auditor, Central Glass Co., Ltd. (Current position)
- Chairman of Kato Memorial Bioscience Foundation (Current position)
- Jul. 2024 Board member, WinHealth International Company Limited (Current position)

- Mar. 2025 Director, Kuraray Co., Ltd. (Current position)

Tomomi Yatsu Outside Member of Audit & Supervisory Board (Independent Member of Audit & Supervisory Board) Outside Independent



Apr. 1983 Joined Tokyo Electron Ltd.

- Oct. 1986 Joined Tohmatsu Awoki & Sanwa (the present Deloitte Touche Tohmatsu LLC)
- Sep. 1990 Registered as a Certified Public Accountant
- Oct. 2001 Registered with Tokyo Bar Association; Joined Shin-Tokyo Sohgoh Law Office
- (later merged with Bingham Sakai Mimura Aizawa-Foreign Law Joint Enterprise)

Jun. 2009 Outside Audit & Supervisory Board Member, Calbee, Inc. Jun. 2010 Outside Audit & Supervisory Board Member,

- Taiko Pharmaceutical Co., Ltd. Mar. 2012 Outside Audit & Supervisory Board Member, KOKUYO Co., Ltd.
- Mar. 2015 Outside Audit & Supervisory Board Member, Yamaha Motor Co., Ltd.
- Apr. 2015 Partner, TMI Associates Jun. 2016 Outside Director, SMBC Nikko Securities Inc.
- (Current position)
- Jun. 2017 Outside Audit & Supervisory Board Member,
- IHI Corporation Mar. 2019 Member of Audit & Supervisory Board, Kuraray Co., Ltd. (Current position)
- Mar. 2021 Outside Audit & Supervisory Board Member, Kyowa Kirin Co., Ltd.
- Apr. 2022 Representative, Yatsu Law & Accounting Office (Current position)



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"For People and the Planet

Toward Realiz the Vision

Management Foundation



Members of Audit & Supervisory Board attendance rate (January–December 2024)

Board of Directors attendance rate (January–December 2024)



Members of Audit & Supervisory Board



Full-time Member of

- Apr. 2013 General Manager, Poval Resin Division: General Manager, Production and Technology Management Division, Vinyl Acetate Company
- Jun. 2014 Managing Executive Officer Jan. 2015 President, Vinvl Acetate Film Company
- Mar. 2015 Director and Managing Executive Officer
- Jan. 2016 President, Vinvl Acetate Resin Company
- Mar. 2016 Director and Senior Managing Executive Officer
- Mar. 2020 Representative Director and
- Senior Managing Executive Officer Jan. 2021 Executive Supervisor, Vinyl Acetate Resin Company;
- Executive Supervisor, Vinyl Acetate Film Company Jan. 2022 President, Vinyl Acetate Film Company
- Jan. 2024 Director and Executive Officer
- Mar. 2024 Member of Audit & Supervisory Board (Current position)



Hideo Ohi Full-time Member of Audit & Supervisory Board

Apr. 1982 Joined Kurarav Co., Ltd.

- Apr. 2014 General Manager, Accounting and Finance Division
- Jan. 2022 General Manager, Corporate Auditing Division Mar. 2022 Executive Officer
- Mar. 2025 Member of Audit & Supervisory Board (Current position)



Mitsuhiro Nagahama Outside Member of Audit & Supervisory Board (Independent Member of Audit & Supervisory Board) Outside Independent



Apr. 1976 Joined The Fuii Bank Limited (the present Mizuho Bank, Ltd.)

- Apr. 2002 General Manager, Americas Non-Japanese Corporate Banking Division No. 2, Mizuho Corporate Bank, Ltd.
- (the present Mizuho Bank, Ltd.) Mar. 2003 Executive Officer and General Manager. Otemachi Corporate Banking Division No. 6 and No. 7.
- Mizuho Corporate Bank, Ltd. Apr. 2005 Managing Executive Officer in charge of corporate banking, Mizuho Corporate Bank, Ltd.
- Mar. 2006 Managing Executive Officer, Head of the Americas, Mizuho Corporate Bank, Ltd.
- Apr. 2010 Deputy President, Head of the Americas, Mizuho
- Corporate Bank, Ltd. Apr. 2013 Chairman of the Board, Mizuho Securities Co., Ltd.
- Chairman of the Board, Mizuho Securities USA Inc. Apr. 2015 Senior Advisor, Mizuho Securities Co., Ltd.
- Jun. 2015 Outside Audit & Supervisory Board Member, Azbil Corporation Mar. 2018 Member of Audit & Supervisory Board, Kuraray Co., Ltd.
- (Current position)
- Mar. 2019 Outside Director, Tokyo Tatemono Co., Ltd.
- Jun. 2019 Outside Director, Azbil Corporation (Current position) Jun. 2020 Outside Director, NSK Ltd.
- Jun. 2024 Outside Director, Toshiba Tec Corporation (Current position)

Chairperson, Japan Association of Retired Industrial Persons (Current position)

Supervisory Board (Independent Member of Audit & Supervisory Board)

Apr. 1978 Joined Mitsubishi Corporation Feb. 1996 Joined GE International Inc.

Jul. 2005 Representative Director and President, Ecolab Inc. (the present Ecolab GK)

Kenji Komatsu

Outside Independent

100%

Kuraray Report 2025

100%

Outside Member of Audit &

- Apr. 2007 Senior Vice President, Ecolab Inc.
- Dec. 2010 Senior Executive Officer, Sanden Corporation Nov. 2011 Joined Bain Capital Asia, LLC
- Mar. 2013 Director, President, CEO, BELLSYSTEM24, Inc.

Dec. 2018 Advisor, API Consultants Co., Ltd.

Ltd. (Current position)

Oct. 2022 Director, FCL Components Limited

(Current position)

Mar. 2025 Outside Director, Nippon Aqua Co., Ltd.

Mar. 2016 Director and Chairman, BELLSYSTEM24 Holdings, Inc.

May 2020 Executive Vice President, Fujitsu Component Limited

(the present FCL Components Limited)

Jan. 2023 Chairman and Representative Director, Longreach

Business Partners Inc. (Current position)

Jun. 2016 Advisor, COACH A Co., Ltd. Mar. 2019 Member of Audit & Supervisory Board, Kuraray Co.,

Executives

Managing Executive Officers

Akira Omura	Officer Responsible for Technology Division; Officer Responsible for Plants in Japan; Officer Responsible for Environmental and Industrial Safety Management Center					
Toshihiro Omatsu	Officer Responsible for Innovation Networking Center; Officer Responsible for Research and Development Division; Officer Responsible for IP Management Center					
Kazushige Sakamoto	President, Fibers and Textiles Company, Responsible for Osaka Office					
Junichi Fujiwara	Officer Responsible for Corporate Management Planning Office, Officer Responsible for DX-IT Division, Officer Responsible for Confidential Information Management, Officer Responsible for Accounting and Finance Division, and General Manager, Corporate Management Planning Office					

Executive Officers

Stephen Cox	General Manager, Advanced Interlayer Solutions Division					
Koichi Takano	General Manager, Purchasing and Logistics Division					
Takaharu Kawahara	General Manager, Kashima Plant					
Fuyuo Ueyama	General Manager, Poval Film Division					
Stevan R. Schott	General Manager, Environmental Solutions Division; President, Calgon Carbon Corporation					
Koichi Daifuku	General Manager, Electronics Materials Promotion Division					
Hiroyuki Shimo	General Manager, EVAL Division					
Yoshinobu Nakamura	General Manager, Methacrylate Division					
Akiko Ide	General Manager, Corporate Sustainability Division					
Nobuyoshi Takai	General Manager, Fibers and Industrial Materials Division					
Christian Herrmanns	General Manager, MonoSol Division; President, MonoSol					
Stanley Fukuyama	General Manager, DX-IT Division					
Satoshi Yamaguchi	General Manager, Medical Division; President, Kuraray Noritake Dental Inc.					
Noriaki Namba	General Manager, Corporate Auditing Division					
Kazunari Matsumoto	General Manager, Poval Resin Division					

Areas Particularly Expected of Directors and Members of Audit & Supervisory Board

The Company has a broad array of businesses globally, including resins, chemicals, activated carbon, and fibers & textiles. In light of the characteristics of each business, we believe that in order to ensure appropriate and agile decision-making and supervision over execution, the Board of Directors and Audit & Supervisory Board must demonstrate expertise and business experience in a variety of fields, as well as diversity in such terms as gender and nationality.

To ensure this, the Company has identified nine areas of knowledge, experience and expertise that are particularly expected of directors and Audit & Supervisory Board members: "Corporate Management," "Global," "Sales and Marketing," "Production and Equipment Technology," "R&D," "Legal Affairs and Risk Management," "Finance and Accounting," "Environment and Society," and "Human Resources and Labor Management."

Skills Matrix*

				Knowledge, Experience of Officers								
	Name	3	Gender	Corporate Management	Global	Sales and Marketing	Production and Equipment Technology	R&D	Legal Affairs and Risk Management	Finance and Accounting	Environment and Society	Human Resources and Labor Management
Directors	Hitoshi Kawahara		Male	0	0	0						
	Keiji Taga		Male		0	0			0	0		
	Masaaki Ito		Male	0	0		0	0				
	Matthias Gutweiler	Foreign national	Male	0	0		0	0				
	Nobuhiko Takai		Male		0	0						
	Tomoyuki Wata	nabe	Male	0	0		0	0				
	Yoji Ikemori		Male		0	0						
	Keiko Murata	Outside Independent	Female		0					0	0	
	Satoshi Tanaka	Outside Independent	Male	0	0	0						0
	Naoko Mikami	Outside Independent	Female	0			0	0				
	Toshifumi Mikayama	Outside Independent	Male	0	0			0				
Members of Audit & Supervisory Board	Hiroaya Hayase		Male	0	0		0	0				
	Hideo Ohi		Male		0				0	0		
	Mitsuhiro Nagahama	Outside Independent	Male	0	0					0		0
	Tomomi Yatsu	Outside Independent	Female						0	0		
	Kenji Komatsu	Outside Independent	Male	0	0	0						

* The above table shows up to four areas of knowledge or experience possessed by Directors or Members of Audit & Supervisory Board. It does not represent all of their knowledge or experience.